

**Final Project // Postgraduate in International Cooperation and Development**  
**Project Logical Framework Matrix**

Project Summary (Intervention Logic)	Indicators ( Objectively Verifiable ) ( O V I )	Means of Verification ( M O V )				Usage of Information Date / Time to deliver the Reporting
		Data source ( in case that it is issued by the Project Team, indicate responsible member).	Frequency of data collection	Cost of data collection for the Project	Data Collection Responsible	
<b>OVERALL OBJECTIVE</b> <b>( OO )</b> Reduced infant mortality, ( under 5 years ) and reduced impact of the severe water-borne diseases, between the most vulnerable population groups, in the mozambican village of Nalazi. ( 4.088 women older than 5 years and 1.549 children under the age of 5 years ).	<b>1.-</b> After 3 years, upon the end of the Project, infant mortality is reduced in 2/3 (under the age of 5 years). <b>2.-</b> After 3 years, upon the end of the Project, mother mortality during the birth , is reduced in %. <b>3.-</b> After 2 years, water-borne diseases are reduced in 50 %, between the most vulnerable groups, as well as, 75% after 4 years.	<b>1.-</b> Yearly statistics, issued by the Health Ministry.	Data is gathered on a monthly basis, and summarized in a yearly, in a final report.	0 € for the project, due to the fact, that is part of the functions of the Health Ministry officer , being part of its regular salary.	Health Ministry Supervisor.	At the first month of the Project, using up-to-the-date data. Upon 1 year from Project completion, by using data gathered in Health Center and Hospital, from all over the country. Then, the same methodology will apply.
<b>SPECIFIC OBJECTIVE</b> <b>( SO )</b> Improved access to safe drinking water, in quantity and quality, for 1.000 beneficiaries of the community of the mozambican village called Nalazi.	<b>1.-</b> At the end of the Project (December 2015), 80 % of the 1.000 direct beneficiaries, have direct access to drinking water, in quantity (15 liter / day / person ) & quality , according to the standards defined by WHO ( World Health Organization ) <b>2.-</b> 6 months after Project completion, 100% of the direct beneficiaries have direct access to drinking water.	<b>1.-</b> Project team report, issued with gathered information from surveys made with families about domestic habits and uses of water, Number of families surveyed will be representative from the community group.	Data is gathered on a monthly basis, and summarized in a yearly, in a final report.	0 € for the project, due to the fact, that is part of the assigned functions to the del Project Manager.	Project Manager	-.- Monthly according to the Follow-up report, assigned to the Project Team. -.- <b>Key Milestones</b> ; At the end of Year 01 (2015) , according to the Close-up Report. At the end of Year (2016) , in order to check-up that the coverage rate is 100%.

Carles Lara 20.8.14 10:06

**Comment [1]: INDICATORS:**  
 Measurements (direct or indirect) to check how far the OBJECTIVES, (OO), (SO), have been reached  
 RESULTS INDICATORS, are the operative descriptions; (QUANTITY, QUALITY, GROUP, TARGET, TIME, PLACE) of the Objectives and Results of a Project, as well as its QUANTITATIVE nature. Indicators try to express the performance of the Objectives and Results included in the Project Logical Framework Matrix.

Carles Lara 20.8.14 10:09

**Comment [2]: OVERALL OBJECTIVE; (OO)**  
 This is a general development objective that refers to the long term benefits to an entire population, but is outside of the Project control, and is what the Project will contribute to. Normally the overall objective relates and links to a national objective.  
 It is expected that the Project will significantly contribute.  
 It is the ultimate reason for the Project. (It mentions BENEFICIARY GROUPS).  
 It corresponds to what it is achieved by the Project and for WHAT.

Carles Lara 20.8.14 10:09

**Comment [3]: SPECIFIC OBJECTIVE; (SO)**  
 It is the Effect that is expected to achieve the project, as a result.  
 This refers to what the specific objective of the project is, and describes the changed situation the Project should result in if it achieves its results. The Project Purpose should define the sustainable benefits for the target group/s.  
 It may reflect a change in the target groups behavior, or the benefits which will accrue to them.  
 There is normally only one project purpose. (It mentions BENEFICIARY GROUPS).  
 WHAT is achieved by the Project corresponds to the TITLE of the Project.

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<b>RESULTS</b>  <b>R1</b> Drilled well 30 meters deep, to install a water pump with solar photovoltaic panel and two adjoining central water tanks.	<b>1.-</b> Well is drilled, by month 06 (2015).  <b>2.-</b> By month 07 (2015), Water-pump with photovoltaic solar panels is connected to the well and pumping water at a flow rate of 20 Liter / minute.  <b>3.-</b> By month 05 (2015), first water tank with capacity of 20.000 Liters, is built-up next to the well.  <b>4.-</b> By month 07 (2015), second water tanks with capacity of 20.000 Liters, is built-up next to the well.  <b>5.-</b> By month 10 (2015), water supply net is built-up 3.000 meters long, connecting water source (well), to the 4 springs installed in the village;  1 in primary school,  1 in secondary school,  1 in health center,  1 in the center of the village of Nalazi.	<b>1.-</b> Follow-up construction Works, Technical Reports.  <b>2.-</b> Technical follow-up report by local counterpart (AMURT- Mozambique).  <b>3.-</b> Construction close-up report.  <b>4.-</b> Schedule.  <b>5.-</b> Photographs.	Monthly.	0 € for the project, due to the fact, that is part of the assigned functions to the del Project Manager.	<b>Project Manager</b>	.- Monthly according to the Follow-up report, assigned to the Project Team.  .- <b>Key Milestones</b> ;  At the end of Year 01 2015), according to the Close-up Report.

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Carles Lara 20.8.14 10:09

**Comment [4]: RESULTS:**

Results that should be reached by the management of the Project.

Are numbered.

(It mentions BENEFICIARY GROUPS). Results are situations that will eventually be reached to get to the Objective.

HOW the Objective will be reached  
Results are means to obtain the SPECIFIC OBJECTIVE.

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<b>ACTIVITIES.</b> <b>ACTIVITIES R1</b>  <b>R1.A1.</b> Bid for drilling well process to constructors  <b>R1.A2.</b> Drilling well ( at 30 m. Deep x 1 m. Diameter).  <b>R1.A3.</b> Issue of purchase order to supplier for water-pump with photovoltaic panels (85 watts).  <b>R1.A4.</b> Main water-pump installation to the well.  <b>R1.A5.</b> Bid construction of two reinforced concrete tanks with capacity of 20.000 Liters each.  <b>R1.A6.</b> Construction of two reinforced concrete tanks with capacity of 20.000 Liters each.  <b>R1.A7.</b> Bid construction of water supply net of 3.000 meter long.  <b>R1.A8.</b> Construction of water supply net of 3.000 meter long (PVC tube).  <b>R1.A9.</b> Full test to check the water supply system (only the pump with two contiguous central tanks).	<p><b>* According to the Schedule.</b></p> <p><b>1.-</b> by month 01 (2015), constructor is selected following bidding process, to drill the well.</p> <p><b>2.-</b> by month 02 (2015), Works for drilling the well are initiated, and will be completed no later than month 06 (2015).</p> <p><b>3.-</b> by month 01 (2015), it is issued a purchase order to the supplier of the water-pump with solar photovoltaic panels, with 85 watts power. The pump will be delivered no later than month 05 (2015).</p> <p><b>4.-</b> by month 06 (2015), Works to install the water-pump to the well are initiated, and will be completed no later than month 07 (2015).</p> <p><b>5.-</b> by month 03(2015), constructor is selected following bidding process, to construct two reinforced concrete tanks with capacity of 20.000 Liters each.</p> <p><b>6.-</b> by month 04 (2015), construction works to build-up first concrete tank are initiated, and will be completed no later than month 05 (2015), and by month 06 (2015), construction works to build-up second concrete tank are initiated, and will be completed no later than month 07 (2015). (Both tanks will have a capacity of 20.000 liters each).</p> <p><b>7.-</b> by month 07(2015), constructor is selected following bidding process, to construct water supply net of 3.000 meter long.</p> <p><b>8.-</b> by month 07 (2015), construction works to construct water supply net of 3.000 meter long with PVC tube , are initiated, and will be completed no later than month 10 (2015).</p> <p><b>9.-</b> by month 11 (2015) Full test to check the water supply system (only the pump with two contiguous central tanks) , will be done.</p>					

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Carles Lara 20.8.14 10:10

**Comment [5]: ACTIVITIES;**

These are the sequential steps necessary to achieve a result.  
 They are the tasks to be carried out according to each result.  
 Each activity needs to be specific and detailed to allow for complete clarity as to what is to be done, and to allow for budgeting.  
 The activities must be numbered in sequence according to the relevant result!

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<b>RESULTS</b>  <b>R2</b> Rainwater is properly stored & used during wet season (from December to March).  Three tanks are installed to store rainwater collected from the roof of the Primary School Secondary School, and Health Center.  Tanks from both schools have a capacity of 2.000 Liters each.  Tank from the Health Center has a capacity of 4.000 Liters.	<b>1.-</b> By month 10 (2015) , three tanks that store rainwater collected from the roofs are installed .- in primary school .- in secondary school .- in health center.  <b>2.-</b> By month 11 (2015), rainwater tanks are connected to the water-supply net , that is to be constructed no later than month 10 (2015).  <b>3-</b> By month 11 (2015), a full validation test is to be carried out to check the water supply system.  ( From the start point 30 meter deep in the well position, to the 4 springs which are the end-user access to drinking water point ).  Test to check water quality will be done according to WHO standards.	<b>1.-</b> Follow-up construction Works, Technical Reports.  <b>2.-</b> Technical follow-up report , by local counterpart (AMURT- Mozambique).  <b>3.-</b> Construction close-up report.  <b>4.-</b> Schedule.  <b>5.-</b> Photographs  <b>6.-</b> Water chemical analysis certificate.	Monthly.	0 € for the project, due to the fact, that is part of the assigned functions to the del Project Manager.	Project Manager	.- Monthly according to the Follow-up report, assigned to the Project Team.  .- <b>Key Milestones</b> ;  At the end of Year 01 2015), according to the Close-up Report.

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Carles Lara 19.8.14 18:56

**Comment [6]: RESULTS:**

Results that that should to be reached by the management of the Project.  
Are numbered  
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<p><b>ACTIVITIES:</b></p> <p><b>ACTIVITIES R2</b></p> <p><b>R2.A1.</b> Bid of installation of three stainless rainwater tanks.</p> <p><b>R2.A2.</b> Installation of the three stainless rainwater tanks.  ( 2 with 2.000 liters capacity and 1 with 4.000 liters capacity ).</p> <p><b>R2.A3.</b> Connection of the three stainless rainwater tanks to the water supply-net.  Water supply-net is to be completed by month 10 (2015).</p> <p><b>R2.A4.</b> Full validation test of the water supply system.  (From the start point 30 meter deep in the well position, to the 4 springs which are the end-user access to drinking water point).</p>	<p><b>* According to the Schedule,</b></p> <p><b>1.-</b> by month 07 (2015), three rainwater stainless tanks supplier is selected following bidding process, to supply and install the tanks next to the roofs of the two schools and the health center.</p> <p><b>2.-</b> by month 08 (2015), Works to install three rainwater stainless tanks are initiated, and will be completed no later than month 10 (2015) ( Rainwater tanks must be operative before the start of the wet season , which starts in December).</p> <p><b>3.-</b> by month 11 (2015), three rainwater stainless tanks are connected to the water supply-net, net that will be completed no later than month 10 (2015).</p> <p><b>4.-</b> by month 11 (2015), Full validation test of the water supply system, will be carried out. (From the start point 30 meter deep in the well position, to the 4 springs which are the end-user access to drinking water point).</p> <p>Test to check water quality will be done according to WHO standards.</p>				

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Carles Lara 20.8.14 10:11

**Comment [7]: ACTIVITIES;**

These are the sequential steps necessary to achieve a result.  
 They are the tasks to be carried out according to each result.  
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 The activities must be numbered in sequence according to the relevant result!

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<u>RESULTS</u>  <b>R3</b> Four springs repaired and maintained.	<b>1.-</b> During first trimester (2015) 4 springs are repaired.  These are located in; - the primary school - the secondary school - the health center - the center of the village	<b>1.-</b> Technical follow-up report , by local counterpart (AMURT- Mozambique).  <b>2.-</b> Plumber working sheet  <b>3.-</b> Schedule  <b>4.-</b> Photographs.	Once repaired, springs will be included in the maintenance plan that will be responsibility of the Water Committee.	It is implicit in the training of the Water Committee members.	<b>Project Manager</b>	- Monthly according to the Follow-up report, assigned to the Project Team.  - <b>Key Milestones</b> ;  At the end of Year 01 2015), according to the Close-up Report.
<u>ACTIVITIES</u>  <b>ACTIVITIES R3</b>  <b>R3.A1.</b> Diagnosis and reparation of the 4 springs of the community and further predictive maintenance.	<p><b>* According to the Schedule,</b></p> <p><b>1.-</b> During first trimester (2015), diagnosis and reparation of the 4 springs are realized.            Once repaired, springs will be included in the maintenance plan that will be responsibility of the Water Committee</p> <p>This activity is of utmost importance to cope with the urgent water necessities of the community, and will be highly prioritized and completed at the very early stage of the Project.</p>					

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Carles Lara 19.8.14 18:56

**Comment [8]: RESULTS;**

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**Comment [9]: ACTIVITIES;**

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<b>RESULTS</b>  R4 Adequate use of water by the Nalazi, community members.	<p>1.- After 1 year, upon the end of the Project , 40 % of the members of the community conduct daily hygienic practices at home.</p> <p>After 2 years, 80%.</p> <p>After 3 years, 100%.</p> <p>2.- Members of the Water Committee are elected and duly trained, are following up best practices and defined protocols.</p> <p>3.- During first semester (2015), 50% of the students have followed a training course as part of the Ministerial Program of Education for Health.</p> <p>100%, by the end of the Project, ( December 2015)</p>	<p>1.- Report issued by Project Team, upon a formal survey.</p> <p>2.- Reports issued by the Water Committee members, and supervised by the technician of the local counterpart.</p> <p>3.- Reports issued by the teachers of the Primary and Secondary school.</p> <p>Attendance to class of children register.</p>	Monthly.	0 € for the project, due to the fact, that is part of the assigned functions to the del Project Manager.	Project Manager	<p>.- Monthly according to the Follow-up report, assigned to the Project Team.</p> <p>.- <b>Key Milestones</b> ;</p> <p>At the end of Year 01 2015), according to the Close-up Report.</p>

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**Comment [10]: RESULTS;**

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ACTIVITIES .						
ACTIVITIES R4	* According to the Schedule.					
R4.A1. Election of the Water Committee members.	1. During months 01 y 02 (2015), it is completed the Water Committee members election process.					
R4.A2 Training of the Water Committee members.	2. During months 02 and 04 (2015), it is done the training process of the Water Committee members. Training is given by a technician of the local counterpart, with expertise in WASH ( Local Counterpart is ; AMURT-Mozambique.).					
R4.A3 Awareness campaigns destined to the members of the community.	3. After completing the process of training of the members of the Water Committee, it is established an awareness campaigns plan focusing in the use of the water and best practices in relation to daily habits of hygiene and advises to spare water at home.  Campaigns are to be initiated in month 05 ( 2015 ), and after on a weekly basis with families and after calling for neighborhood council to promote community involvement processes.					
R4.A4 Training workshops Education for Health and best practices and habits with the use of water in the schools.	4. Training workshops are to be initiated in month 06 ( 2015 ), teaching best practices contents, in relation to daily habits of hygiene and advises in the schools. Children will be transferring this knowledge and values at home , for the good of their relatives.  Content of this training workshops, will be specifically prepared in topics for Education for Health, and will be permanently done in both schools, as part of their regular educational programs.					
R4.A5 Community involvement Diagnose  In Spanish is called ; "Diagnostico comunitario participativo"	5. By months 01 , 06 y 12 , on a yearly basis, community involvement processes will be organizes, through workshops , councils to review the effects and results of the intervention and detect potential problems of the planned activities, and applying lessons learned principles.  Meetings will be organized by the community leaders , with the aid of a facilitator (specialist in community mobilization) , and will count with the participation of , neighbors, local authorities, technician of the local counterpart, and member of the NGDO from the North.					

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**Comment [11]: ACTIVITIES;**

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<b>RESULTS</b>  <b>R5.</b> Project is managed correctly following Project Management tools and techniques are adequate.	<b>1.-</b> Monthly follow-up reports are submitted.  <b>2.-</b> By month 07 (2015) , it is carried out an intermediate evaluation.  <b>3.-</b> By month 12 (2015) final close-up report is submitted.	<b>1.-</b> Report issued by multidisciplinary Project team  <b>2.-</b> Intermediate evaluation report  <b>3.-</b> Close-up evaluation report, issued by specialized Consulting Company.	Monthly   Once a year , in July   In December	0 € for the project, due to the fact, that is part of the assigned functions to the del Project Manager.	<b>Project Manager</b>	.- Monthly according to the Follow-up report, assigned to the Project Team.  .- <b>Key Milestones</b> ;  At the end of Year 01 2015), according to the Close-up Report.
<b>ACTIVITIES</b>  <b>ACTIVITIES R5</b>  <b>R5.A1.</b> Monthly follow-up  <b>R5.A2.</b> Intermediate Evaluation.  <b>R5.A3.</b> Final Evaluation (External)	* According to the Schedule,  <b>1.-</b> Monthly follow-up reports , will be submitted for monitoring the indicators of the Project.  <b>2.-</b> By month 07 (2015) , an intermediate evaluation is submitted.  <b>3.-</b> By month 12 (2015) , a final evaluation report to audit the Project is submitted, by an external consulting company.					

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**Comment [12]: RESULTS;**

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**Comment [13]: ACTIVITIES;**

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## Assumptions & External Factors .

### \* Assumptions / Pre-conditions ;

- Beneficiaries keep considering health issues as a priority.
- Local authorities keep the interest to support the intervention, for instance, conceding without delays, construction licenses.
- Community leaders and neighborhood council are participating from the activities.
- Construction Materials are available in local markets at reasonable prices.
- Activities and responsibilities are assigned by and for the Water Committee, are accepted by the members of the community.
- Men group, accept the possibility of playing new roles and perform activities designated by the intervention.
- There are local constructing companies with technical capacity to carry out the scheduled works.

### \* External Factors ;

- Economic conditions do not get worse, maintaining national growth previsions ( 5 % PIB min. ) given by then mozambican government.
- Torrential rains are limited to the wet season, during December to March, occasionally causing severe floods. Works to start drilling the well planned at the beginning of the Project is scheduled in February 2015.
- In case of nature disasters, mitigation risks action will take place, as part of the contingency plan. It is a possible to consider a delay, to wait till the end of the torrential rains and protect the installations already constructed at such point.

### \* Intervention Logic ;

- If **pre-conditions** happen, then a **Budget** is in place and **Resources** are placed to execute **Activities**.
- If **Activities** are done, then **Assumptions** may take place or not, but in any case, they are out of competence of the intervention, and then **Results** are achieved.
- If the **Results** are achieved then, the **Assumptions** are aligned with them, and **Specific Objective (SO)** is met.
- Once achieved the **Specific Objective (SO)**, together with the fulfillment of the aligned Assumptions , will significantly contribute to the achievement of the **Overall Objective (OO)**.

Carles Lara 20.8.14 10:11

#### Comment [14]: **ASSUMPTIONS or EXTERNAL FACTORS ;**

They should take place in order to achieve Project success.

Usually it is not possible to get them controlled by the members of the Project Team.